



Dalberg Design

Remote research & design primer
September 2021



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THA Segment Interviews

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Normal text Helvetica 9 B I U A

Immediate response (replicate best practices)

- CASH:
 - Shortage of cash to buy things they need
 - Want to buy basic necessities like grain flour, grains, cooking oil, drinking water, etc
 - I have saved all the money and all my future plans are on hold
 - Unable to have a holistic meal - less vegetables, less meat, etc.
- LACK OF SAFETY NET:
 - Church unable to provide food to Fatima any longer, significantly higher
 - Savings are running out if any Safety net becoming eroded in the process
 - Turning to other people for help
 - Most people are out of money so no one to look up to
- FOOD:
 - Risk of starvation is high due to COVID
 - Fatima having one meal per day
 - People rationing the food - eating less times and smaller portions per day
- MOBILE CREDIT AND DATA:
 - Lack of money for internet data
 - Not enough money to call people
 - Coordinating any delivery
 - Accessing any information online for COVID
 - Youngessa, children going to school, sending/buying credit for data so online education can keep going on through WhatsApp and other digital means - at least 100 shillings per week
 - Not high reliance or excitement on text messages for information
 - Health ministry are sending messages but they are not regular enough, sporadic so not reliable as not frequent
 - Updated information on Covid numbers in the local region is desired to be aware of the situation
- MEDICATION (non-Covid):
 - Fatima - stroke medicines not able to procure, no money, no access
- MEDIA AWARENESS TV/RADIO:
 - TV, radio, print, etc. is adverts on health info for COVID

MacBook Air

01

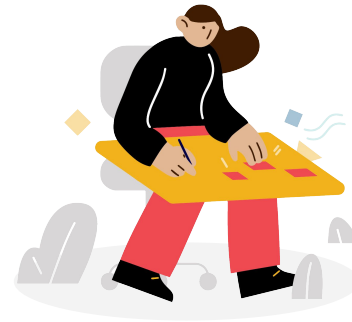
What is remote research & design?

02

How do we do remote research & design at Dalberg?

03

Case studies of remote research & design methods at Dalberg



01 What is remote research & design?



01

What is remote research & design?

What is remote research & design?

Remote human-centered design research is in many ways similar to standard HCD.

It relies on the same foundational philosophy of human centricity, is highly participatory and oriented towards co-creation, and is deeply interpersonal.

The biggest difference is the medium of interaction. Rather than physically going to participants' communities, homes, and businesses, we join them remotely, through audio and visual connections.

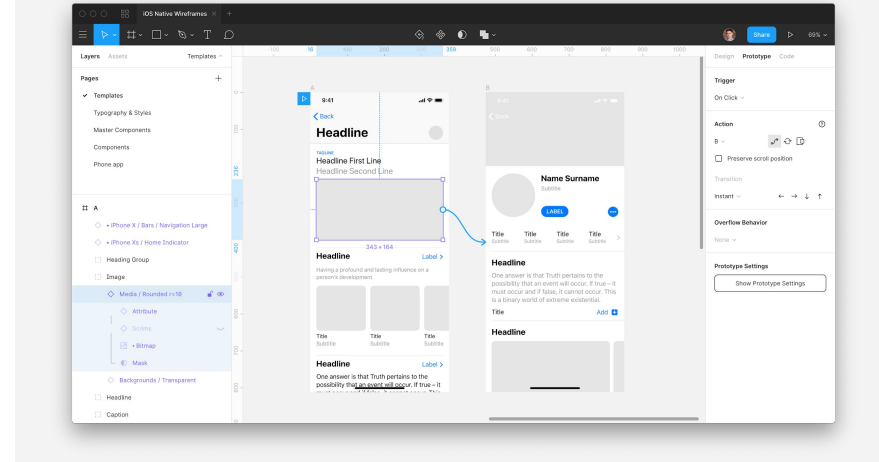
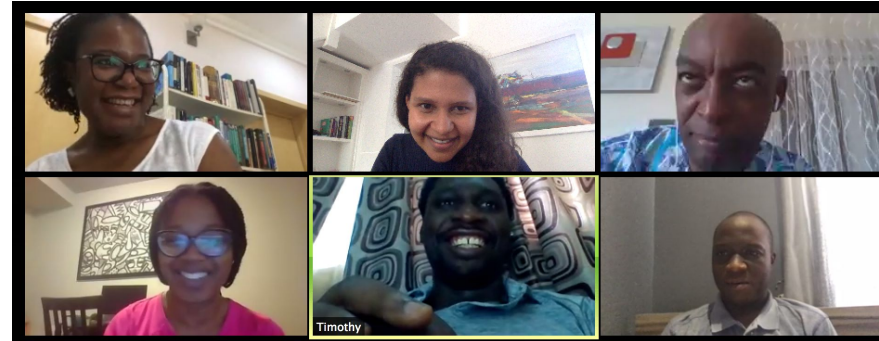
Digital tools, such as video conferencing and collaborative documents, enable teams and partners to creatively come together, even when remote from each other. However, to use them successfully, we must understand what these tools can do, and when and how to use them.

Fortunately, DD has experience with remote HCD. In the past, we have supplemented in-person research with remote methods when travel was not feasible, or the project context and budget did not allow for in-person research.

We have created a remote HCD toolkit to enable teams to conduct research and design without being physically present with research participants.

Our toolkit covers all HCD methods that are applied in a project (conducting research, testing concepts and prototypes, synthesizing outcomes, co-creating with teams).

It draws on best practices from in-person HCD research, while recognizing the technical and behavioral constraints and opportunities that come with digital channels. We're presenting this guide in a format that we hope is accessible to you, and anchored to the different use cases you're likely to face.



1

What is remote research & design?

Advantages

Remote human-centered design has some advantages over in-person HCD

It's a more flexible approach to research

Remote research does not require a "sprint" based model where a team is forced to maximize its time in the community to conduct as much research as possible.

It can save on time because travel is not necessary

Teams no longer have to travel long hours, resulting in better work-life balance, and more time to learn from experts and secondary resources.

It can save on costs by reducing travel budgets

The remote approach cuts down on the costs associated with travel, but this is sometimes offset by higher samplings costs and longer timeframes for activities like research design

It can improve some aspects of sampling

Remote research can allow for larger sample sizes and a greater diversity of locations and participants, as no travel is required and interviews can be shorter and more flexible.

It can provide longitudinal insights more easily

Remote research can enable greater use of longitudinal methods, to capture insights over time.

It can improve convenience for participants

Remote interviews can be scheduled more easily around participants' availability and daily routines.

It is unequivocally better for the environment

Reduced travel and carbon emissions, and the use of virtual research materials instead of paper-based toolkits, help protect the environment.

It can improve participant anonymity

Remote research allows for easier anonymity, which can make participants feel more comfortable opening up, especially about taboo topics.

It can provide more opportunity for client participation

Clients can participate in sessions more easily, by simply dialing in, rather than having to travel, which takes more effort.

It can provide greater opportunity for capacity building

Remote research approaches can involve teaching HCD and general research skills to recruiters, fixers and enumerators (who are based in target communities), or training a remote field team.

What is remote research & design?

Constraints

Remote human-centered design faces some constraints that in-person HCD does not

Participants' digital literacy and access may reduce reach

Some participants lack the skills, technology or telecommunications connectivity needed to meaningfully participate in remote research. Capacity building can help, but not always.

Some segments are unreachable digitally

Certain target segments can be difficult or impossible to recruit without on-ground field staff, due to digital literacy and access challenges, or the difficulty of building trust remotely.

It may be challenging to establish rapport with participants

Developing a trusting, open relationship with participants remotely requires different approaches and a skilled interview team.

Controlling quality across digital sessions requires more care

Consistently achieving the same level of depth and quality across interviews can be more challenging. Aligning on the 'new normal' of quality beforehand is important.

Improvisation is more limited, but just as important

Because of a limited ability to read body language and environmental cues, as well as limitations of digital tools, improvising with different approaches in real-time is more challenging.

Driving active participation and engagement can be harder

Conducting exercises and interactive activities is difficult, putting more emphasis on traditional interviewing and discussions.

Getting consent may take more time and care

Getting consent digitally can be tricky, and even more so when recording, transcription, and translation are involved, or when the research is executed by a third party.

Behavioral observation and media capture is more limited

The ability to directly observe and learn from participants' environments is more limited and requires special approaches. Audio and visual documentation of their settings is more constrained

What is remote research & design?

Implications on our notion of resourcing, quality, & outcomes

Understanding participants context will need deliberate investment. Because our teams will not be in peoples communities, homes, and businesses, we will need to rely on local partners, especially interviews with community based organizations, or use 'show-and-tell' approaches to fill the gaps.

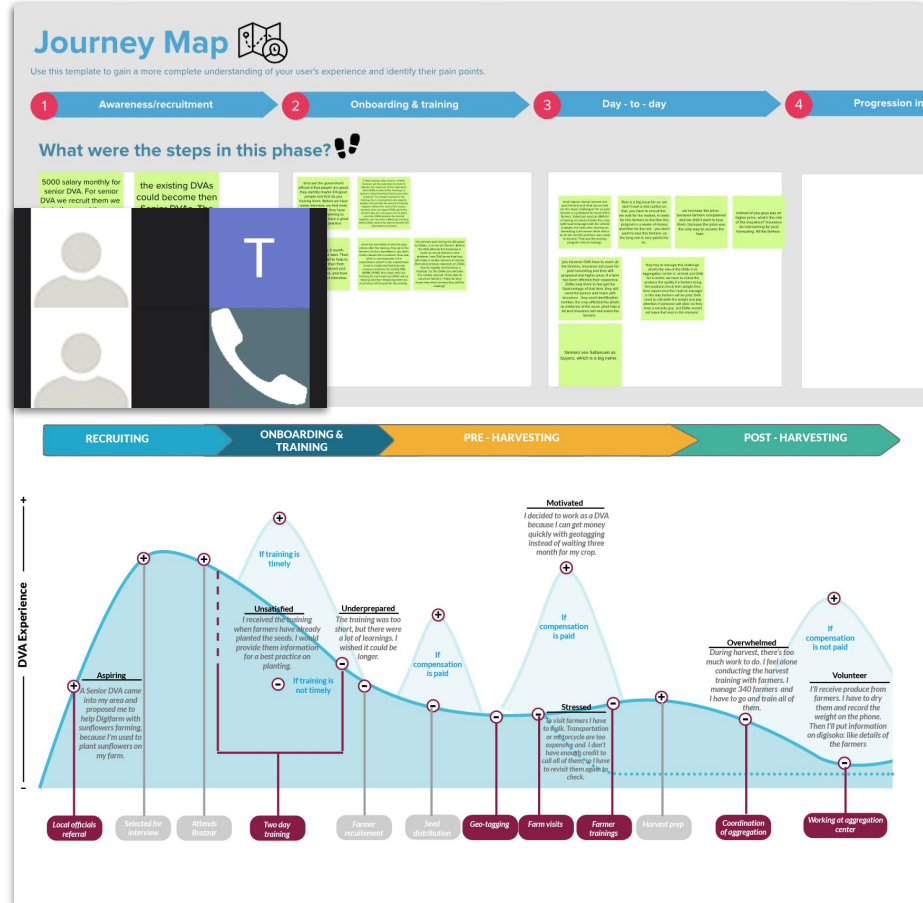
High quality learnings will require more interactions. Participants may not be willing to spend 2 consecutive hours on the phone for interviews, so teams may need multiple sessions and/or participants to deepen the scope for learning.

Representative sampling will require greater investment in recruiting and care in research design. In-person research teams have greater control over who they engage and how they pivot quickly to find participants as learnings evolve. We typically rely on local recruiters and community partners who recruit from their communities and can adapt in real time. Restrictions on movement may decrease their efficiency and agility. Moreover, limitations in participants

access to technology and digital literacy may make it harder to reach some groups and require low-tech research and co-design methods.

Visual storytelling will be limited. In-context research and design provides opportunities to audio-visually capture people's experiences, and elevate learnings through visual storytelling. Remote research and design may greatly reduce this scope, particularly in the absence of technical equipment and partners in community to facilitate the process. However, this also presents the opportunity to have participants more involved in telling their own stories, including them in the creative process (e.g. asking participants to share images of their surroundings and lived experiences).

Effective synthesis with distributed teams will require more time. Bringing along distributed team members and clients will also require greater rigour in documentation as well as synthesis.





02 How do we do remote research & design at Dalberg?



Process overview

The before, during and after of remote research and design

At Dalberg Design, any remote research and design project that we embark on will span the following three phases:

1. Plan & prepare
2. Research & design
3. Synthesis

In the follow section, we'll take you through each of these phases in detail and give you a sense of what you should consider as you work towards your goals. Along the way, we'll provide some tools, tips, case studies and resources that can help you kick start this process.

1 PLANNING

2
RESEARCH &
DESIGN

3 SYNTHESIS

PLANNING

RESEARCH & DESIGN

SYNTHESIS

The remote nature of research and design requires planning that enables teams to collaborate remotely. This needs quick and creative workarounds to finding ways to reach the right set of participants, and conduct research and collaborate across stakeholders to align on directions emerging from outcomes.

While the practice of research and design remains the same in a remote scenario, it calls for the team to adapt the approach based on context, geography, digital infrastructure, etc. Certain methods may or may not lend well to being practiced remotely, as opposed to in person. It requires teams to find new ways to define research methods and outcomes for a project.

Note: Some intermediary synthesis happen in this phase. Refer to Section 3: Synthesis for details.

All great learnings can see the light of day when the space for reflection and processing is created. When clients, teams and participants are remote, it can be harder to feel a sense of direction. Synthesis in remote engagements becomes even more critical to downloading learnings, pivoting approaches, bringing along clients and moving towards outcomes.



Get into the right mindset, **before we get to research**



Let project context drive methods

Think not just about the participants' context, but the project's context as well. Some methods allow for more discretion. Some allow you to observe digital behaviors. Some lend themselves well for longitudinal research. Consider what your project would benefit from when selecting your methods.



Rethink your approach

You may have strong in-person research skills, but this will only get you so far as you transition to digital-enabled remote research. **Think about how digital tools influence dialogue, collaboration, and outcomes differently than being in person.**



Meet your participants where they are

People have varying degrees of digital literacy, access, ownership and comfort. These digital realities also impact offline dynamics. For instance, a woman using a shared or surveilled phone might be more guarded. Learn about people's online and offline contexts before you select your tools.



Prepare for tech to fail

Tech challenges are inevitable, and often beyond our control - connectivity drops, electricity is unreliable, WiFi fails. While there are steps we can take to minimise the risks, it helps to **have contingency plans for things that could go wrong, so that you are better able to adapt in the moment.**



Think differently about time.

It can be harder to hold participants' attention in remote sessions, and tech hiccups may need to be factored in. Factor this into planning the duration of sessions and the size of group sessions.



Make mental health a priority

Many of the conversations and topics we explore in interviews deal with sensitive personal information that may be emotionally charged. **Prepare to provide support to participants and team members who may be distressed.**



Make clients remote-ready

When research is remote, it is easier for clients to be involved with all parts of the process. Set up norms with them, clarify roles and align on expectations early on, to make sure you collaborate smoothly.

Get into the right mindset, during research



People behave differently online

For some people, a screen is intimidating, and can make them hesitant to contribute. For others, a phone call from home feels more natural, and they open up readily. **Recognize that people behave differently in digital settings, address participants' concerns, and ensure that they feel at ease.**



Be careful of situational bias

If conducting research during crisis scenarios, such as Covid-19, questions around a participant's feelings of security or ambitions are likely to be influenced by the current scenario. Frame your activities and discussion guides with this in mind.



Get persona, remotely

Unlike in-person, you can't read body language and tone as clearly during remote communication. **Get to know participants ahead of time, put more effort into building rapport, and make sure participants feel heard and reassured even without nonverbal cues.**



Treat data and privacy with care

People's data is especially vulnerable when digitized, and your remote research might involve new types of personal data (e.g. WhatsApp numbers and social media profiles). Consent can also be harder to take virtually, so build in privacy and consent processes in advance.



Put extra effort into setting the context

Without an in-person introduction or visual signs, details about who you are and where you are from can be confusing. **To establish trust and ensure participants' expectations are realistic, be clear and transparent about the purpose of the session, and consider having a pre-call to help with context setting.**



Test, iterate and learn

Be intentional about experimentation. **Test your tools and technology before you begin, and use your first few sessions to try different research approaches, lines of inquiry, and activities.** Learn actively, and refine for subsequent sessions. Create a safe space to fail by being gracious to yourself and your team.



Repetition is key, so is time for silence

Be ready to repeat and rephrase questions at different times during remote interviews, particularly around more challenging lines of inquiry. People also need time to process and reflect, respect silence.

1

Planning



Disclaimer: steps featured are intended to be done simultaneously rather than linearly



Align on goals, roles & limitations

Get everyone, from the clients to the core team members, to agree on roles, research goals, remote capabilities, opportunities and limitations



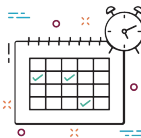
Assess literacy

Assess digital and language literacy, participants' familiarity and access to digital tools, and the need for translation services



Chose methods & design activities

Select the methods that best match your research goals and remote capabilities, and create the tools and materials you will need



Prepare research schedule

Prepare a schedule that makes effective use of the available time by determining the opportunities and constraints of the project's timeline



Recruit participants

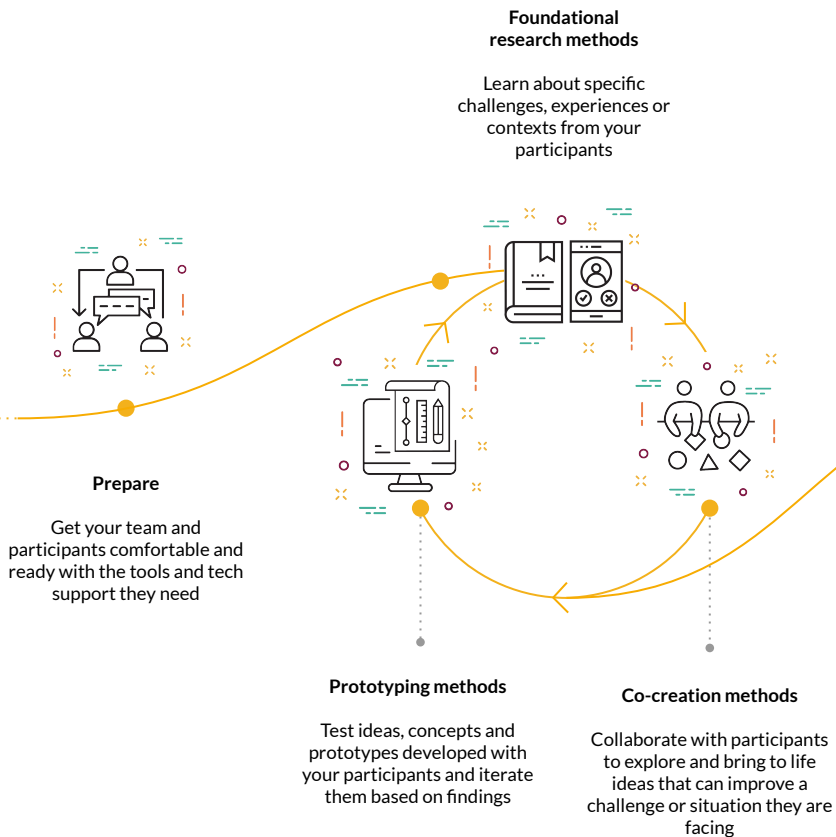
Weigh all available options and resources, and find the best one for recruiting participants



Test-run your approach

Test your chosen research activities and technology setup with a group of participants and iterate your approach

Research & design

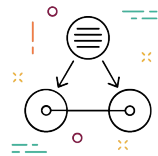


Synthesis



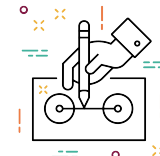
Daily downloads

At the end of every few remote research sessions, take a moment to regroup with your research partner or reflect on your own.



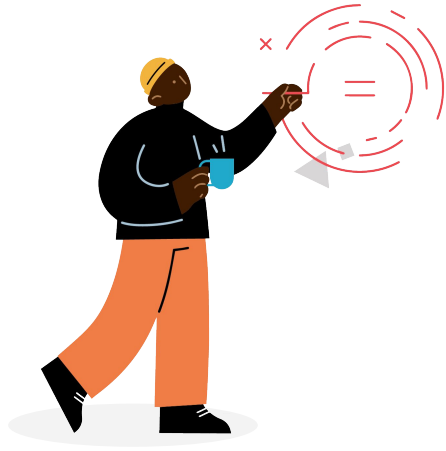
Affinity mapping

Ideally, remote affinity mapping requires teams to work together in real-time and engage through a mix of digital tools.



Insight statements

In the absence of a collaborative space, assign clear roles to sustain the insight writing process.



03 Case studies of remote research & design methods at Dalberg



Interviews for efficacy of India's Covid-19 relief package

For our first phase of research, we completed 48 interviews. With the country under lockdown, these were entirely remote, via phone calls.

Interviews lasted 30-50 minutes. We also did some shorter sessions (20-30 minutes), which were useful in getting targeted inputs.

We did not have a lot of difficulty holding attention during the interviews, though it took a few initial moments in each call to get accustomed to volume and lags.

We chose not to do activities in our interviews, because they would have demanded more time. Since the purpose of this research was to combine with a DA survey, the kind of insights needed were more specific, too.

LEARNINGS

- Note taking is different for phone interviews.

Since there were no activities, documentation was more straightforward. Without video, we didn't have to worry about maintaining eye contact, either. This allowed the interviewer to take notes themselves, which freed up the team to cover more interviews per person. Sometimes there were pauses while we took notes, but this often worked to our advantage, as it gave participants more time to reflect.

- **Use the time saved creatively.** Because we didn't have to travel and could cover more people, we had time for secondary research and interviews with NGOs and experts to supplement our user research.

- **Remote recruitment and scheduling can be more communication intensive.** With in-person research, coordination with the fixer/recruiter happens more seamlessly once we're on the ground. Here, continuous coordination is needed, and everything is done over phone calls and WhatsApps, which require constant effort. We would touch base with the recruiters before and after each interview, and again at the end of each day to plan for the next.

- **When using third-party recruiters, try to use someone you've worked with before.** If they are already familiar with DD's work and ways, you don't have to invest in training.

- **Think about gender.** The recruiter was present on each call, as he arranged the call, introduced us to the participant and sometimes served as a translator. For some women participants, we sensed some hesitancy opening up in the virtual presence of the male recruiter.

"Remote interviews can be spread out differently. There's no need to recruit in one go, because unlike in on-ground research trips, every minute of the day is not important."

- Dalberg team member



The team (virtually) presented early findings from the first round of research at a Secretaries meeting

METHOD
Interviews

TOOLS USED
Phone call

PROJECT CONTEXT

Dalberg is leading a rapid, multi-round study across 15 Indian states to capture the cumulative efficacy of government entitlements in helping Below Poverty Line (BPL) families navigate the financial impacts of Covid-19. We are combining a large-scale survey of 18,000 BPL households (conducted via the phone) with qualitative human-centered design (HCD) research with 100 people.

USAID DPV ring group discussion

Starting conversations about sexual health can be challenging. For this project, the design team engaged with young women with no firsthand experience with antiretroviral (ARV)-based prevention options, including the DPV ring. The team had to creatively uncover how to support ring introduction and use, and looked holistically at young women's SRH lives to find parallel insights.

In the immersion phase, to understand existing needs, behaviors, barriers and opportunities, the team created local **WhatsApp Lady Chat groups**.

The WhatsApp focus group helped the team **unlock additional insights** from young women participants, and to find out what topics young women were interested in discussing and what types of information they needed, and lacked.

The group had **chat challenges**, with simple questions about life, beauty, health, and relationships. **Women shared back answers and pictures.**

The DPV team also connected the group with **local counselors and facilitators** who were providing services to adolescents.

This research method also validated that in certain contexts, such as urban and peri-urban South Africa, **women were receptive to lightly moderated peer-to-peer support communities.**

LEARNINGS

- **Combine methods to unlock additional insights.** The group members were young women who had been participants in in-person, one-on-one HCD interviews, and were included in the group after getting their consent and building a rapport. The groups added a new layer of insights to those gleaned from one-on-one sessions.
- **Virtual groups can allow people to open up in new ways.** The virtual nature, and longer duration, of the Lady Chat groups allowed the team to build the trust needed to have intimate conversations.
- **Align your methods with your participants' habits.** The young women participants were active and comfortable WhatsApp users, making the platform an ideal one to engage with them.

"Intimate conversations take trust and time."

- DPV Design Guide



Lady Chat WhatsApp groups were a way to unlock additional research insights. Have a look at the [DPV design guide](#) to learn more about the project.

METHOD

Group discussion

TOOLS USED

WhatsApp group

PROJECT CONTEXT

USAID and the International Partnership for Microbicides sought to use **human-centered design to increase and sustain use of the daprivirine (DPV) ring** – the first long-acting, woman-controlled method for reducing the risk of HIV infection – by better understanding and engaging young Sub-Saharan African women (18-24) and their influencers in the patient journey. User research was conducted in South Africa and Uganda, and we produced a guide to create design concepts and tools to increase the adoption and sustained use of the DPV ring.

Card sorting for FHN: tech adoption for LMI 50+

After two initial rounds of contextual research and prototyping sprints, we facilitated a series of remote research sessions to validate the LMI 50+ identified fintech user journey with a bigger and more diverse pool of participants from the rural US landscape.

The recruiting team we hired, Dynata, reached out to their community, and had people respond to questions on a screener. They then select participants based on the screener, and helped them set up the tech (computer, phone line, iTracks software) at their end.

We used the iTracks software for all of our sessions. Similar to Zoom, the software allows you to poll people, comment, share screen, and have participants, observers, facilitators, and a tech person on a call.

We created a card sorting activity where participants voted and shared stories on: their most pressing financial challenges; preferred and trusted channels to learn about financial products; favorite sources to visit when researching a financial product;

preferred tools and methods when learning how to adopt and use new technology; most used and preferred devices when managing finances.

The activity led to highly engaging conversations between participants when comparing their opinions and sharing their stories. It informed the final user journey and product agnostic recommendations.

LEARNINGS

- **People think about their data differently online.** We observed that people cared more about the use of their interview data during the online sprints, and asked about it more, in comparison to the in-person sessions.
- **In group discussions, the size of your team depends on the number of participants.** If we had groups of 5 or more participants, we needed to have someone to take notes exclusively, as it became too much for the facilitator to also manage the documenting.
- **Don't let your tools bias your sample.** Our sample was clearly people who had a computer and knew how to use it. Depending on the context of your research, this could lead to a very biased sample.

“One of the downs of this research sprint was that the only evidence we got was the screenshots of the call, and none of the beautiful portraits we were able to take in the in-person interactions. I think a final report with only video call screenshots loses its magic.”

- Dalberg team member



The card sorting activity was used to get participants to vote and share stories on their financial challenges, trusted channels and preferred tools and devices. Explore the research tools they used in the digital sessions here.

METHOD

Card sorting

TOOLS USED

Google Suite, iTracks (by Dynata)

PROJECT CONTEXT

Dalberg worked with the Financial Health Network and AARP Foundation to improve digital financial service design for low- and middle-income Americans over the age of 50, a big and often overlooked segment in the fintech market. Over the course of 4 months, we conducted deep dive human-centered research and product feature prototyping with ~100 participants drawn from urban and rural communities across the United States. Through this research and subsequent design efforts, we developed product-agnostic recommendations for tailoring fintech design to the LMI 50+ segment and applied principles for improving the user experience across all phases of the customer journey, from discovery and adoption to navigation and sustained use.

04

Case studies

Ecosystem mapping for Lagos Business School

As part of our training for LBS on research and prototyping, we did a **training on ecosystem mapping**. For the training, we had Dalberg team members **simulate** the role of Nigerian interviewees, while LBS training participants facilitated the research exercise.

We carried out the activity **just like you would normally do ecosystem mapping**. The 'outline' section of the Mural board listed a series of steps to help the facilitator orient themselves around the map.

The simulations were carried out with one person serving as the **facilitator** to lead the questioning, one **note taker**, who would drag the noun cards and write notes on stickies (all on the Mural board), and one person as a **backstop**, to ask questions around any gaps or missing pieces, as well as to take handwritten notes behind the scenes.

The activity worked just as well in a remote setting – maybe even better, without the hassle of laying out the physical cards. But this simulation was a niche setting, in that both the interviewer and interviewee could

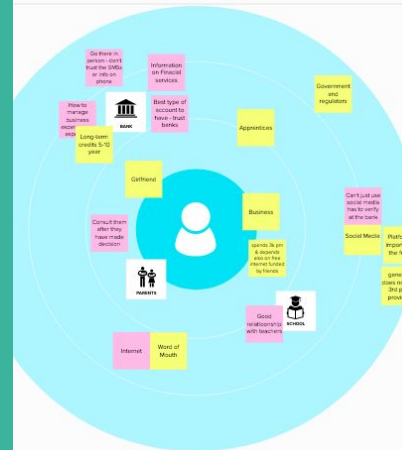
be connected on Zoom and Mural, and both were experienced and comfortable with the tools.

LEARNINGS

- **Online tool and activity familiarization demands more time.** Participants are not only trying to understand what they need to do but how to use the presented online tools to do so.
- **For online sessions, materials and tools need to be designed with easy navigation and wayfinding in mind.** Provide an intro email to your participants before the training introducing them to the assets they will interact with and where they can find them. Also, design trackers and guides within all your materials to reference time, location, and elements being used.

"I actually really think that this being remote was good. It forced us all to sit here for the day and really focus, and each of us was able to practice the exercise."

- LBS training participant



Access the Mural board that the LBS team used for ecosystem mapping [here](#).

METHOD
Ecosystem mapping

TOOLS USED
Mural, Zoom

PROJECT CONTEXT

The Sustainable and Inclusive Digital Financial Services (SIDFS) initiative, funded by the Bill and Melinda Gates Foundation and based in Lagos Business School, established a Prototyping Lab with the mandate of supporting financial service providers (FSPs) to bring innovative products and services to currently underserved segments. Dalberg Design created a toolkit and training as part of the lab, to introduce a customer-centered design process that will support FSPs to design innovative, commercially viable products and services that satisfy the needs, motivations, and aspirations of their customers.

Digisoko DVA support journey mapping

In this phase of remote interviews with DigiFarm Village Advisors (DVAs) and delivery partners, we did a **journey mapping exercise** to capture DVAs' journeys in each phase - awareness, onboarding & training, day-to-day and progression in role.

This helped us understand how to optimize and support the DVAs in specific activities. It also provided an opportunity to identify potential support mechanisms that could be introduced along the DVA's journey.

For most interviews, **screen sharing was not possible** because of technology constraints, so participants could not see the journey maps. **Instead, we used the map template as an anchor for the discussion.** While we had a conversation with DVAs about their journeys, **the team collaboratively built out the map on Mural.**

The Dalberg team comprised of three people - one to lead the session, one to document, along with a fixer, who translated.

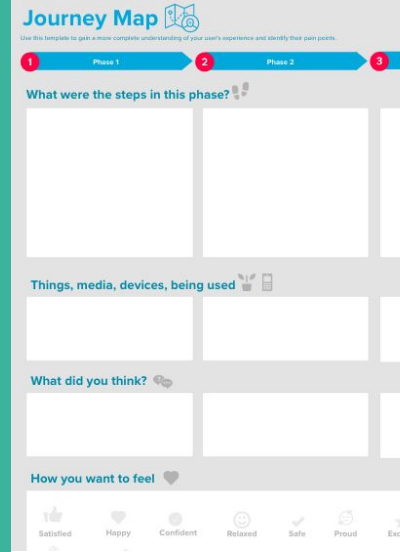
We also did the journey mapping exercise **with stakeholders and partners.** Here, we were able to **screen share the Mural template as it was being completed, and they followed along visually.** When we recapped after each section, we made sure to ask them whether they felt the journeys had been correctly mapped.

LEARNINGS

- **Pay attention to your biases.** In an activity like journey mapping, when the participant can not visually see the map, they are less able to engage with what you are trying to do. This may mean the interviewer leads with their own biases and preconceived notions about how the journey flows. The interviewer's skill, and alertness to when their own biases may creep in, are important.
- **Ensure you're asking the right questions.** If we had had more time, we would have done a few practice runs, to iterate on the journey map itself, and make sure covered the right buckets.

"When you're on a call with a participant, you are even more conscious of time. This means that you really need to focus your discussion very quickly while the person is still engaged, as it is more difficult to command their full attention virtually."

- Dalberg team member



The team used [this](#) Mural template to anchor conversations on journeys in their phone interviews.

METHOD

Journey mapping

TOOLS USED

Mural, Zoom audio call

PROJECT CONTEXT

AgriFin has spent the last four years supporting the development of the DigiFarm product with partner Safaricom, by developing and implementing their product roadmap. As the product matures and implements its market access platform, DigiFarm has implemented a field force model - DigiFarm Village Advisors (DVAs) to help achieve its goals to increase farmer productivity, income, resilience and active use of platform services, as well as to increase women's participation levels. The DVA service was launched in October 2018 and has gone through several iterations of development.

RAF LL & Shell Foundation client pathways scenarios

While we moved ahead with our research on client pathways as the COVID-19 pandemic unfolded, we adapted our approach to **capture the effects of the crisis on the lives of the rural households we were investigating**. We also captured data points related to COVID-19 behaviors and attitudes longitudinally- taking a baseline-endline approach.

In order to probe participants on transition points in their life, which can be abstract to think about, we came up with a few **short, hypothetical scenarios** that participants may have be facing. **We chose these scenarios in a brainstorm session with the clients.**

After we **read out the scenarios to participants in the interview, we probe to understand what they would do if this happened to them**, gauge attitudes and potential strategies that people may use to address the scenarios.

We will use the scenarios once again in the **second end-line phase of the research**, which will take place during or after the peak of the pandemic. This will help us assess the actual shocks that occurred, and any attitudinal shifts.

LEARNINGS

- **Audio phone interviews have turned out to work surprisingly well.** We initially tried to do the interviews over video call, by having a fixer go to participants with a laptop and set it up, but connection was poor and it ended up being more frustrating for all involved.
- **Plan for interview durations differently.** In some cases, calls have lasted longer than in-person interviews because of the need for repetition due to connectivity challenges.
- **Digital worksheets make synthesis easy.** We logged participants' responses on digital worksheets on Mural. It has been an effective way to capture insights visually, and has aided the synthesis process.

“People have come across more comfortable and open on the phone than many in-person interviews we’ve conducted in the past. It might be participants are more familiar with sharing information with a stranger over the phone than having them in their house.”

- Dalberg team member

PATHWAY 1&2: Has your household income been impacted by Covid over the past 4 weeks (probe for types of income)

PATHWAY 2: A farmer is deciding whether to lease their neighbor's plot again this year but decides not to due to market uncertainty

PATHWAY 1&2: Has the current situation affected your household's ability to send and/ or receive remittance?

PATHWAY 1&2: A local loan provider defaults and credit for farmers to buy inputs dry up, in turn meaning farmers in their portfolio face low yields and backward transition to subsistence farming .

The team created 10 hypothetical scenarios to probe during interviews. Find more details in their [research guide](#).

METHOD
Scenarios

TOOLS USED
Phone call

PROJECT CONTEXT

This project with RAF LL and Shell Foundation seeks to understand whether and how rural households transition through 4 priority pathways from the Rural Pathways Model, in order to equip stakeholders with a broader range of resources that can drive effective and inclusive social mobility. The project takes a blended longitudinal approach of 2 rounds of qualitative + quantitative research, at the early stages of the pandemic and during or after the pandemic, to assess change over time.

Medium fidelity prototyping for Gates-PCI Male engagement

Due to the COVID-19 lockdown, we were unable to go in the community to test our prototypes, and pivoted to 2 remote prototype testing sessions instead.

Our participants for both sessions were 3 members of the PCI field team, who had assisted us in previous rounds of research, and implement similar programs in rural Bihar. Reaching new participants was not feasible due to the lockdown.

We used a WhatsApp group to coordinate the sessions. We shared a single PDF with all the prototype collateral (in Hindi) on the group, sent out just before the call began.

The call was an audio conference call using the Zoom toll-free number. Some dialed in through the Zoom line, and those who found it challenging were added via regular conference call by a Dalberg team member. Our PCI clients also joined the session.

One Dalberg team member led the session. We went through the prototype collateral PDF together, one image at a time, and asked questions from a discussion guide. Participants shared their critiques in a free flowing conversation, and we verbally ideated on how challenges could be solved. These one-hour

sessions helped us fill gaps and build more nuance into our prototype design. The call was recorded through Zoom, and one team member wrote notes.

LEARNINGS

- **Make the most of platforms that participants are familiar with.** Since they were all active WhatsApp users, and we had communicated with each other through the platform in the past, the group was a comfortable space. WhatsApp also allowed us to use a mix of text and audio messages, in Hindi and English.
- **Even people with high digital familiarity face situational constraints, beyond our control.** Limited Internet bandwidth and connectivity, no electricity, sharing a smartphone with other members were some of the challenges that our participants faced, that we had not been prepared for the first time around.
- **Research is easier with participants you are already familiar with.** Having worked with our participants before, we were all comfortable with each other, and did not need to spend time explaining the context or building trust.

“We learned that even in non-Covid times, interactions like these can be pivotal to add the extra nuance to our detailed design when budget is limited for multiple in-person trips.”

- Dalberg team member

Visual material for program prototypes were shared with participants via WhatsApp, and probed deeper on a call using this [discussion guide](#).

METHOD

Medium fidelity prototype testing

TOOLS USED

WhatsApp group, Zoom audio call, phone call

PROJECT CONTEXT

Dalberg is working with PCI to develop interventions to increase men's engagement in family planning and nutrition, to improve outcomes in rural Bihar. The interventions will lead to a 3-month pilot and will leverage the women's Self Help Group (SHG) network, which works with the state's rural livelihood mission. The remote prototyping session took place while we were in the process of developing detailed designs for 2 prioritised prototypes, both of which were in a medium-fidelity stage.



Additional case studies



As the pandemic progressed, we continued to apply and evolve our remote research methods and tools across projects.

You can read more about additional case studies in [this document](#). We have captured process learnings from 11 different projects spread across various geographies and sectors. This is not an exhaustive list, and will be updated to include examples and methodological innovations as they continue to be implemented. Sample screenshots from the additional case studies document below.

Introduction to approach

Summary of methods

The COVID-19-safe research methods are either completely remote with no in-person component or hybrid with an in-person component led by the community.

Remote research methods involve no travel by the Dalberg team and no in-person interactions. They leverage tools like phone, Zoom, Skype, and WhatsApp, among others, to create a remote immersive audio/audio-video experience.

Hybrid research methods combine in-person activities led by the local community/research partners on location along with remote management, planning, quality control and support by the Dalberg team.

We have mapped the COVID-19-safe remote and hybrid research methods to the three key areas of human-centered design work. This summary table also acts as a quick guide to access the relevant research method. Each of the research methods are supplemented by a project case study which has successfully implemented the research method.

	REMOTE No in-person contact. Dalberg team conducts research remotely	HYBRID Combines in-person activities run by local community with remote support & planning by Dalberg team
Foundational research methods	<ol style="list-style-type: none"> In-depth HCD interviews Short qualitative interviews Expert interviews WhatsApp panel discussions 	<ol style="list-style-type: none"> Self-shot media diaries Participatory interviews
Co-creation methods	<ol style="list-style-type: none"> Co-design workshops User experience mapping 	<ol style="list-style-type: none"> Scenarios & storyboarding
Prototyping methods	<ol style="list-style-type: none"> Rapid prototyping 	<ol style="list-style-type: none"> Live prototyping

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Foundational research methods

Example: participatory interviews

In-person interviews (individual or group sessions) led by local community members, especially to understand the socio-cultural factors and sensitive topics for a duration of 60 to 90 minutes.

CGAP: Primary research with platform workers

Process for managing in-person participatory interviews and photo from a participatory interview session in progress.



Process overview

After analyzing the data gathered in each country, we developed country specific questions to further explore select themes. We then converted each of the themes into discussion prompts to help local teams facilitate a conversation rather than a question and answer session. These participatory sessions will help uncover further insights, strengthen existing insights and learn about the socio-cultural context of platform workers.

Session process:

- ONBOARD:** We will host an onboarding session with each local research team. During this call, we will walk them through the session's structure, the topics we want to gather more data on, and practice facilitating the conversation and probing. Finally, we will introduce to the local research team a "sally download board", where we expect them to capture specific stories and quotes.
- SALLY DOWNLOAD:** After facilitating the in-person sessions (every day), the local team will complete the "sally download board" where they can capture their top learnings, stories, and quotes.
- DEBRIEF:** We will have 2-3 weekly calls with the local team to have a conversation about their sessions and probe deeper into their notes; this will help us gather more detail and contexts from the local team learnings.
- SYNTHESIS:** All the notes and findings from the "sally download board" and weekly calls with the local research team will be captured on the country miro boards, allowing us to map new data to existing and emerging insights.

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Thank you!